

National Fish and Wildlife Foundation

NFWF/Legacy Grant Project ID: 0302.10.021343

Coral Reef Conservation Fund 2010 - Submit Final Programmatic Report (Activities and Outcomes)

Grantee Organization: The Coral Reef Alliance

Project Title: Coral Reef Sustainable Destination Model: Advancing Resilience in Kubulau, Fiji

**Project Period** 07/01/2010 - 06/30/2011  
**Award Amount** \$55,000.00  
**Matching Contributions** \$55,000.00  
**Project Location Description (from Proposal)** Fiji is an archipelago spanning roughly 1.3 million square kilometers of rich diversity and coral reef. The Kubulau Management Resource Committee manages the Namena Marine Reserve.

**Project Summary (from Proposal)** Improve the management and financial capacity of the Kubulau Management Resource Committee in Fiji so that they will be fully autonomous in monitoring the reserve.

**Summary of Accomplishments** During this year-long grant, CORAL has:  
 \* Ensured that key community leaders have the skills to effectively manage all areas of the marine park's conservation, enforcement, outreach, and education activities and possess command of financial tools, so that stakeholders can assume a fully autonomous role in the management of the Namena Marine Reserve within the next five years;  
 \* Maintained the Namena Reserve as an anchor-free zone;  
 \* Finalized the first draft of a Namena Natural History Guide, which will be used to promote the reserve and generate income for its management; and  
 \* Become an active member of the Executive Committee of the FLMMA network.

**Lessons Learned** Adaptation:  
 Melanesia (and Fiji in particular) is a challenging landscape for effective conservation. Even well-planned strategies and adequate resources are often ground to a halt in the face of extremely low capacity of local and national governments to support efforts, conservation fatigue from already over-extended stakeholders, and an entrenched "handout" mentality of some local communities who have come to see NGOs as little more than banks. As a result, it remains a priority for conservation practitioners to exercise flexibility and be willing and able to adapt to new strategies and tactics in order to achieve outcomes.

A prime example of this during the life of this project was the need to create a Suva-based business advisory body, the Kubulau Business Development Committee (KBDC) to help support efforts in the rural Kubulau District. While our original plan was to work only with stakeholders at the village level, it became apparent that outside interests—village members who had moved to the city for work but still had strong decision-making influence in the village—could potentially thwart conservation efforts if they were not involved with the project. While coordinating two advisory bodies (one across the villages and one in an urban setting on another island) added logistical challenges, the end result was a more unified stakeholder involvement and buy-in.

Conservation Activities	CORAL outreach to Fiji Locally Managed Marine Area Network members
Progress Measures	Other (# consultancies provided)
Value at Grant Completion	3
Conservation Activities	Provide capacity building to implement the Namena Marine Reserve
Business Plan for the 2010-11 calendar year	
Progress Measures	Other (# business planning modules provided to KRMC)

Value at Grant Completion	4
Conservation Activities	Mooring maintenance plan developed and implemented
Progress Measures	Other (# agreements secured with private sector to support and implement mooring maintenance plan)
Value at Grant Completion	5
Conservation Activities	Center for Appropriate Technology & Development provides training to Kubulau Resource Management Committee
Progress Measures	Other (# trainings)
Value at Grant Completion	4
Conservation Activities	Community based micro-enterprises initiated
Progress Measures	Other (# micro-enterprise projects launched)
Value at Grant Completion	1
Conservation Activities	3 step performance-based funding for community based micro-enterprises
Progress Measures	Other (Successful completion of evaluation of each phase)
Value at Grant Completion	3
Conservation Activities	Design first draft of Namena Marine Reserve Natural History Guide
Progress Measures	Other (Quarterly deadlines for draft review)
Value at Grant Completion	4
Conservation Activities	CORAL trains 10 community members as CORAL Reef Leaders
Progress Measures	Other (# supporting meetings provided by CORAL staff)
Value at Grant Completion	12
Conservation Activities	CORAL trains 10 community members as CORAL Reef Leaders
Progress Measures	Other (# CORAL Leadership trainings conducted)
Value at Grant Completion	4

Conservation Outcome(s)	Kubulau District Community understands how conservation efforts translate into socio-economic benefit
Conservation Indicator Metric(s)	Other (Community members impacted/trained by CORAL Reef Leaders)
Baseline Metric Value	10
Metric Value at Grant Completion	800
Long-term Goal Metric Value	1200
Year in which Long Term Metric Value is Anticipated	2012
Conservation Outcome(s)	Fiji Locally Managed Marine Area (FLMMA) Network benefits from CORAL work in Namena
Conservation Indicator Metric(s)	Other (FLMMA members incorporate Namena lessons learned into their work plans)
Baseline Metric Value	0
Metric Value at Grant Completion	3
Long-term Goal Metric Value	10
Year in which Long Term Metric Value is Anticipated	2012
Conservation Outcome(s)	Kubulau Resource Management Committee successfully implements Namena Marine Reserve Business Plan for calendar year 2010
Conservation Indicator Metric(s)	Other (% quarterly benchmarks completed)
Baseline Metric Value	0
Metric Value at Grant Completion	0
Long-term Goal Metric Value	80
Year in which Long Term Metric Value is Anticipated	2013
Conservation Outcome(s)	Namena anchor free zone mooring network successfully maintained
Conservation Indicator Metric(s)	Other (% anchor free zone moorings receive maintenance)
Baseline Metric Value	0
Metric Value at Grant Completion	75
Long-term Goal Metric Value	100
Year in which Long Term Metric Value is Anticipated	2012
Conservation Outcome(s)	Kubulau Resource Management Committee benefits from FLMMA Network lessons learned

Conservation Indicator Metric(s)	Other (# amendments to Namena business/eco-system based management plan)
Baseline Metric Value	0
Metric Value at Grant Completion	0
Long-term Goal Metric Value	on-going
Year in which Long Term Metric Value is Anticipated	2012
Conservation Outcome(s)	Micro-enterprises funded through conservation partnership generate revenue
Conservation Indicator Metric(s)	Other (Micro-enterprise recipients begin quarterly repayment for micro-loans)
Baseline Metric Value	0
Metric Value at Grant Completion	1 payment
Long-term Goal Metric Value	Loan repaid
Year in which Long Term Metric Value is Anticipated	2013
Conservation Outcome(s)	Namena Marine Reserve Natural History Guide Book available to tourism providers
Conservation Indicator Metric(s)	Other (# tourism providers selling the Natural History Guide)
Baseline Metric Value	0
Metric Value at Grant Completion	0
Long-term Goal Metric Value	10
Year in which Long Term Metric Value is Anticipated	2012



## Final Programmatic Report Narrative

**Instructions:** Save this document on your computer and complete the narrative in the format provided. The final narrative should not exceed ten (10) pages; do not delete the text provided below. Once complete, upload this document into the on-line final programmatic report task as instructed.

### 1. Summary of Accomplishments

*In four to five sentences, provide a brief summary of the project's key accomplishments and outcomes that were observed or measured.*

During this year-long grant, CORAL has:

- Ensured that key community leaders have the skills to effectively manage all areas of the marine park's conservation, enforcement, outreach, and education activities and possess command of financial tools, so that stakeholders can assume a fully autonomous role in the management of the Namena Marine Reserve within the next five years;
- Maintained the Namena Reserve as an anchor-free zone;
- Finalized the first draft of a Namena Natural History Guide, which will be used to promote the reserve and generate income for its management; and
- Become an active member of the Executive Committee of the FLMMA network.

### 2. Project Activities & Outcomes

#### Activities

CORAL has completed the first year of a five-year exit strategy to hand over autonomous management of the Namena Marine Reserve to the Kubulau Resource Management Committee (KRMC). A significant component of this strategy is to strengthen the business management of the locally managed marine area (LMMA) and increase the skills and tools available to the committee members, as well as other community leaders who are involved with its management. In our grant request, CORAL proposed the following activities:

- CORAL outreach to Fiji Locally Managed Marine Area Network members (three over the grant)
- Assist with the implementation of the Namena Marine Reserve Business Plan for the 2010-11 year (monthly support)
- Mooring maintenance plan developed and implemented; secure five agreements
- FLMMA provides four trainings to KRMC representatives
- Two community based micro-enterprises initiated
- 3-step performance-based funding for community based micro-enterprises
- Design first draft of Namena Marine Reserve Natural History Guide; quarterly review
- CORAL trains 10 community members as CORAL Reef Leaders; monthly follow-up by CORAL

#### Outcomes

CORAL proposed the following key outcomes:

- Kubulau District community understands how conservation efforts translate into socioeconomic benefit
- FLMMA Network benefits from CORAL work in Namena (Other FLMMA members incorporate Namena lessons learned into work plans)
- KRMC successfully implements business plan
- Namena anchor free zone mooring network successfully maintained
- Micro-enterprises funded through conservation partnerships generate revenue
- History Guide available to tourism providers to sell

The primary activities of this project were grounded in our Coral Reef Sustainable Destination (CRSD) approach—a methodology that establishes collaborative relationships between local community members, resource managers,

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government, and marine recreation providers. With the goal of uniting communities to save coral reefs, this model advances six broad objectives to measure the sustainability of a destination. These objectives are to:

1. Increase sustainable business practices
2. Build conservation alliances
3. Secure sustainable financing
4. Reduce local reef threats
5. Monitor effective management of MPAs
6. Identify benefit sharing with local communities

Targeting each component of our CRSD model, CORAL is pleased to provide the following update to our work to advance each objective through the outcomes listed above.

*Sustainable Business Practices: Through the CORAL Reef Leadership Network (CRLN) program, train the ten members of the KRMC to be communication and outreach advocates who educate each village about how conservation efforts can translate into socio-economic benefits for all. By reaching out to youth and community leaders, the CRLN will encourage participation and dedicated contributions to effect change.*

The CORAL Reef Leadership Network program has had tremendous success in several of CORAL's project sites. Community members are trained to become CORAL Reef Leaders, volunteers who are enlisted to train marine tourism professionals in sustainable marine recreation, as well as community leaders and other important stakeholders in good environmental practices. In our project site in Fiji, we have adapted the model to provide the same leadership training and tools to the group of eleven individuals who represent the KRMC. These committee members, who already have a leadership role within their communities, are benefitting from specifically tailored CRLN training. They are now able to lead their respective communities in implementing changes that improve local activities and positively impact the health of the reefs.

Since the beginning of 2010, we have provided training modules on the following:

- *Corals and Coral Reefs*: basic information about what coral reefs are, their importance, and the threats they face.
- *Species of Special Concern*: their role on the reef and the importance of a 'balanced' ecosystem
- *Sustainable Forest Management*: logging, legal issues, monitoring, and management plan rules
- *Cetaceans*: threats, species identification, cultural significance, role in the ecosystem, and stranding awareness.
- *Marine Turtle Conservation*: identification, nesting awareness, threats, cultural significance, and migrations
- *Marine Invertebrates*: the importance of marine invertebrates, key threats, and their roles on the reef.

Through conservation alliances with other groups in the region, we have expanded this network of leaders to form the Community Educators Network (CEN)—a council consisting of the KRMC representatives, village chiefs, village headmen, church leaders, and other key leaders. CEN's key mission is to help villages make informed decisions about their interactions with the environment by encouraging discussions about the science behind coral reef conservation, as well as the traditional knowledge and respect afforded to the environment. This was the first time such a group had come together to collaborate and it was widely welcomed. The CEN has provided additional ambassadors to help secure the success of the KRMC in fulfilling their role as managers of the LMMA.

Already, we have seen promising results. The village of Nadivakarua has moved all of their piggeries inland away from their riverside pens—thus reducing nutrient run off into the rivers and ultimately the reef. In that same village, one of the leaders, who was not previously aware of the relevance of reef-related issues to his community, decided to immediately introduce a regularly allocated time-slot in each village meeting for the KRMC representative to address the village on any management issues related to the Reserve. And in the village of Nasasaivua, leaders organized a beach cleanup and dug two pits for their rubbish to be disposed of properly and away from the ocean.

In February, the CEN trainings expanded. In collaboration with our partners, SeaWeb, CI, and WCS, we enhanced the CEN training by adding modules on spawning aggregations, climate change, mangroves, the Environmental Management Act, and strategic planning materials for community based workshops. Particularly timely and important was the inclusion of the Environment Management Act and processes for Environmental Impact Assessments, due to recently publicized plans to re-open the Mt. Kasi gold mine. In the 1990s, the Mt. Kasi gold mine leaked harmful chemicals into the nearby river which resulted in many poisoned fish washing up on land. The mine has since re-opened. Our partner WCS, who is

working on watershed conservation as part of their larger Ecosystem Based Management of the Kubulau District, is directly engaging the local and federal government in efforts to mitigate damage from mining. As a result of the CEN training, community members will know their rights and responsibilities moving forward.

Furthermore, CORAL has increased the management capacity of the KRMC by improving communications between the committee members. In Fiji's remote Kubulau District, communication difficulties can be a hindrance to conservation efforts. Without electricity for telephones, it has been challenging to coordinate plans, meetings, and tourist visits. Now, though, each of the district's ten villages is equipped with a cell phone and a solar-powered battery charger, thanks to joint funding from CORAL and the KRMC. The new phones will significantly increase connectivity and planning capacity among the villages, and also make them more accessible to tour operators wishing to visit the region's new community-run ecotourism businesses.

*Conservation Alliances: CORAL will become a full partner in the Fiji Locally Managed Marine Area (FLMAA) network so that information and tools can be exchanged to improve local MPA effectiveness throughout the Western Pacific.*

CORAL is now an active member of the Executive Committee of the FLMMA network. Moving forward, CORAL will work with our regional partner, SeaWeb, to present the CEN training to FLMMA with the aim to provide course materials to partner organizations for replication in their communities.

*Conservation Alliances: In collaboration with Wildlife Conservation Society, design a first draft of a Namena Marine Reserve Natural History book that can be sold at resorts and other tourism sites as a souvenir and a conservation education resource to provide an additional revenue for conservation.*

WCS led the process to see the first draft of the Namena "eco-guide" completed, while CORAL provided considerable support during both the data collection and the editing and review stages. The guide showcases the natural and cultural history of the Kubulau District and the broader Vatu-i-Ra Seascape region of the Fiji Islands, which host some remarkable plants and animals, some which are endemic, and many that are important to the local communities who live there. The guide will raise awareness about the importance of these organisms to local livelihoods, cultures, and ecosystem functions. The stories in the guide come directly from the elders of Kubulau, who have described their associations with species for medicine, decorative arts, building materials, food, and totem spirits. The guide is currently in final edit, with an anticipated printing and distribution to begin at the beginning of 2012.

*Sustainable Financing: Implement the Namena Marine Reserve twelve-month business plan, which directs activities in the areas of improving effective management, building economic enterprises, and educating local communities on ways to work collaboratively to achieve mutually beneficial (both environmental and socio-economic) outcomes.*

The original business plan provided our Namena partners with a framework for an academic approach to improving the effective management of the Namena Marine Reserve. However, some adaptations had to be made, as the plan was still very Western in its approach and required a more Melanesian conceptualization for it to be successfully implemented by the KRMC.

CORAL has responded by aligning with the Center for Appropriate Technology & Development (CATD), a semi-government-funded initiative under the Ministry of Indigenous Affairs (recently renamed the Ministry of iTaukei Affairs). We enlisted the CATD to conduct business training with key community leaders to help them gain the skills needed to further adapt and develop the business plan.

CORAL sent KRMC committee members (one representative from each of the ten villages) to the CATD for an intensive 12-week training course. The first group completed their training in March 2010, the second group in July 2010, and the third group in December 2010. We also know that training the chiefs is a high priority, as their participation and support is vital for the community to have permission to continue with what they have learned through the CATD. Not surprisingly, however, the chiefs cannot take twelve weeks away from their responsibilities. Therefore, we worked with the CATD to develop a condensed one-week version of their training to be Namena-specific and held in the villages. This was a very time-consuming and challenging process for CATD staff, and we are honoring their flexibility and partnership by finalizing an MOU with them.

While the CATD course was implemented specifically for the business plan, there have been added benefits. One of the first graduates has not only established two very successful businesses of his own, namely a village store and a dalo (root crop) farm, but is now being asked to share his skills with other village members. His village elders have recognized his dedication and determination to succeed, earning him the respect of his peers and actually elevating his status within the community. This will help in his role as a KRMC representative and better further the management goals of the reserve.

All of the 12-week course graduates will be enlisted to assist with the Kubulau-based business plan training with the most successful individuals (above case as an example) being voted on to the 'Think Tank' that will ultimately handle the management of the reserve.

A significant by-product of the original business plan was its use in the development of a business plan for CORAL's site in Honduras. Packard Environmental Fellow and UC Berkeley MBA student Ian Hepworth created a plan for the Roatan Marine Park, using the Fiji plan as a model. The final product has been widely endorsed and is currently being successfully implemented by Roatan Marine Park staff. CORAL continues to provide support on its implementation as needed.

*Reduced Threats to Reefs: Create a mooring maintenance plan to identify individuals/groups responsible for maintenance, methods of reporting and documentation, the schedule of rotation checks, and costs related to ongoing implementation.*

CORAL has assisted the KRMC to develop a template to record mooring maintenance activities. Representative activities include: a schedule of rotating visits to each of the permanent moorings to clean lines by scaping incrusting and fouling organisms, how to document repairs that are needed, and guidelines on how to replace mooring tackle and buoys. An ongoing agreement has been brokered between the KRMC and five day-use mooring marine recreation operators who are using the moorings. This will ensure that communication of mooring maintenance needs is coordinated through the KRMC.

*MPA Effectiveness: With our new partner, FLMMA, provide training for the Kubulau community in local marine area enforcement*

CORAL is now an active member of the Executive Committee of the FLMMA network. Moving forward, CORAL will work with our regional partner, SeaWeb, to present the CEN training to FLMMA with the aim to provide course materials to partner organizations for replication in their communities. Additional trainings provided to the Kubulau community include: sustainable farming practices and capacity building.

CORAL developed a 'Sustainable Farming Practices' training workshop in an attempt to mitigate the negative affects of commonly used chemical pesticides and herbicides on village-based farms (many of which are coastal) and inevitably runs off to the reef contributing to the very serious threat of nutrification. Nutrient pollution in near-shore habitats adjacent to the Namena Marine Reserve has been documented by increased algal dominance on benthic substrate. Mitigating these local reef threats directly benefits the overall resilience of the larger protected area network. The training, targeting KRMC representatives from the eleven villages of the Kubulau District, was originally scheduled for May 13-17 in the Kubulau. However, the workshop had to be cancelled due to a Typhoid alert which shut down access to the area. The training was rescheduled to mid-July; CORAL and WCS partnered to provide this training.

CORAL also collaborated with the Centre for Appropriate Technology and Development (CATD) to prepare a capacity-building workshop with a newly structured 'Think Tank' for managing the Namena Marine Reserve as a successful business. CORAL continues to work with this group to develop a strategic plan for the reserve and advance the business plan. The group will, for the first time, ensure the inclusion of qualified members of the Suva-based Committee that CORAL facilitated the creation of last year. This will promote a more active involvement of the Suva-based contingent of Kubulau community members which in turn will increase support for the Marine Reserve. The workshop is scheduled to take place June 17-19th in the Kubulau, where KRMC and the new Suva based Kubulau Business Development Committee (KBDC) and Bose Vanua will meet to develop the first draft of the business plan.

In early 2011, CORAL completed production of a short documentary promoting the partnership between CORAL and the Kubulau community in management of the Namena Marine Reserve. CORAL has distributed the documentary which

received heavy airplay on Fijian television on a variety of local channels. It remains one of the most popular programs on Pacific Way—a Pacific wide channel hosted by the Secretariat for the Pacific Community (SPC). The documentary, *The Power of Community*, can be accessed in two parts on youtube.com:

- Part 1: <http://www.youtube.com/watch?v=eiV5U9ow1Jo>
- Part 2: <http://www.youtube.com/watch?v=GUlmp5wdqc&feature=related>

*Community Benefits: Evaluate applications for two micro-enterprise loans to bring additional funding through new locally owned and managed business catering to tourism and agriculture.*

In November 2009, in partnership with the Ministry of Tourism, the University of the South Pacific, and the Regional Center for Continuing Community Education, CORAL provided eco-tourism trainings to develop alternative livelihoods for all the villages in the Kubulau District. The group of thirty participants has since had opportunities to host eco-tourism visits and plans to develop this program further to generate alternative revenue sources for community members. Over the last year, the village of Kiobo has had tremendous success with village visits from groups from the live-aboard the NAI'A. Income generated from group visits has provided funding to bring fresh water directly to the village. Currently, water pipes end at the school, nearly two kilometers from the village; with the additional revenue, the community is installing additional pipes that will extend the water supply to where it's most needed. Over a kilometer of piping has already been installed.

As of this report, CORAL continues to assist the Kubulau Resource Management Committee in the implementation of the most significant microloan which targeted the development of a model ecotourism and sustainable farming project for the District of Kubulau. Upon completion, this project, called the Vanua Centre, will host District residents and educate them about rural farming practices that limit artificial fertilizers and protect land from erosion and runoff (a major contributing factor to coastal ecosystem degradation due to nutrient pollution and sediment). In addition, the Vanua Centre will have basic accommodations for backpackers and eco-tourists seeking a traditional Fijian village experience. This tourism component will assist in revenue generation for KRMC management efforts.

### **3. Lessons Learned**

*Describe the key lessons learned from this project, such as the least and most effective conservation practices or notable aspects of the project's methods, monitoring, or results. How could other conservation organizations adapt their projects to build upon some of these key lessons about what worked best and what did not?*

There are two key lessons learned that are worth highlighting in this report: Adaptation and Collaboration.

#### *Adaptation:*

Melanesia (and Fiji in particular) is a challenging landscape for effective conservation. Even well-planned strategies and adequate resources are often ground to a halt in the face of extremely low capacity of local and national governments to support efforts, conservation fatigue from already over-extended stakeholders, and an entrenched "handout" mentality of some local communities who have come to see NGOs as little more than banks. As a result, it remains a priority for conservation practitioners to exercise flexibility and be willing and able to adapt to new strategies and tactics in order to achieve outcomes.

A prime example of this during the life of this project was the need to create a Suva-based business advisory body, the Kubulau Business Development Committee (KBDC) to help support efforts in the rural Kubulau District. While our original plan was to work only with stakeholders at the village level, it became apparent that outside interests—village members who had moved to the city for work but still had strong decision-making influence in the village—could potentially thwart conservation efforts if they were not involved with the project. While coordinating two advisory bodies (one across the villages and one in an urban setting on another island) added logistical challenges, the end result was a more unified stakeholder involvement and buy-in.

#### *Collaboration:*

CORAL's mission is to unite communities to save coral reefs. The importance of unity and collaboration is continuously underscored in Fiji. Our work requires alignment with partners implementing science (WCS), local rural village communities, the Fiji Locally Managed Marine Area Network, and local and federal government partners.

Harmonizing this many entities, each employing often disparate strategies, is neither expedient nor straightforward. Despite this, the pay-off continues to show strong dividends.

An example that is striking from this project involves the development of the Namena Marine Reserve Natural History Guide. This project has required close collaboration between CORAL, WCS, eleven villages in rural areas not serviced by telephone or internet, and Fiji Ministries of the Environment and Fisheries. As we developed outlines for this project, it became clear that this was a formidable undertaking. Some of the cultural stories from the villages had never been documented before. Stories were collected face-to-face and hand-scribed by CORAL staff working alongside WCS staff who were collecting biophysical data for inclusion of endemic species throughout the District. We liaised with government officials throughout to ensure that cultural data was collected in proscribed ethical standards and that the traditional/cultural leaders approved dissemination of stories. The result will be a first-of-its-kind compilation of unique Fijian ecology, culture, and conservation. The benefit that was realized through this process has already sparked discussions for new trainings, communications, and program expansion.

#### 4. Dissemination

*Briefly identify any dissemination of lessons learned or other project results to external audiences, such as the public or other conservation organizations.*

CORAL was invited to present our work in Fiji during the plenary session of the 2nd International Marine Conservation Congress in Victoria, Canada in May, 2011. A special plenary session, *Beyond the Obituaries: Success Stories from Conservation*, chaired by Dr. Nancy Knowlton and Dr. Jeremy Jackson, allowed CORAL to showcase our Fiji work in front of an international audience of conservation scientists and practitioners.

In addition, CORAL broadcasted our work in Fiji to our broad network of members and supporters through annual reports (circulation ~2,500), print newsletters (circulation ~3,500), our website (~20,000 visitors per month), as well as through social media (Facebook ~7,400 members and Twitter).

Finally, as we mentioned earlier, in early 2011, CORAL completed production of a short documentary promoting the partnership between CORAL and the Kubulau community in management of the Namena Marine Reserve. CORAL has distributed the documentary which received heavy airplay on Fijian television on a variety of local channels. It remains one of the most popular programs on Pacific Way—a Pacific wide channel hosted by the Secretariat for the Pacific Community (SPC). The documentary, *The Power of Community*, can be accessed in two parts on youtube.com.

#### 5. Project Documents

Include in your final programmatic report, via the Uploads section of this task, the following:

Photos:

1. CATD graduates, including the first three KRMC members trained
2. KRMC representatives with their new phones

Publications:

1. Video: *The Power of Community*
  - Part 1: <http://www.youtube.com/watch?v=eiV5U9ow1Jo>
  - Part 2: <http://www.youtube.com/watch?v=GULimp5wdqc&feature=related>

**POSTING OF FINAL REPORT:** *This report and attached project documents may be shared by the Foundation and any Funding Source for the Project via their respective websites. In the event that the Recipient intends to claim that its final report or project documents contains material that does not have to be posted on such websites because it is protected from disclosure by statutory or regulatory provisions, the Recipient shall clearly mark all such potentially protected materials as “PROTECTED” and provide an explanation and complete citation to the statutory or regulatory source for such protection.*