

# A User's Guide To The Fisheries Input/Output Models For the U.S. Virgin Islands



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## **Acknowledgements**

The fisheries input/output models for the U.S. Virgin Islands rely on secondary data from several sources. Juan Agar of the Southeast Fisheries Science Center, however, provided the majority of the costs and earnings data for the various fisheries.

## Introduction

The fisheries input-output (I/O) models for the U.S. Virgin Islands models are designed to estimate the economic impacts associated with the harvesting of fish<sup>1</sup> by commercial fishermen and the activities of the processing and wholesale segments of the seafood industries that depend on fish and seafood products. These impacts are expressed in terms of employment (full-time and part-time jobs), income, and output (sales by businesses).

Two models have been developed. One addresses harvesting and downstream activities on St. Croix while the other addresses these activities as they relate to commercial fishing based on St. Thomas and St. John. Together these models estimate the economic contribution made by commercial fishing, seafood processing, and seafood wholesaling on the U.S. Virgin Islands.

The models begin with the harvesting of fish in the waters off these islands. The scope of the models includes the activities of commercial fishermen (reflected in commercial landings of fish), processors, and wholesalers/distributors. The economic contribution for processors and wholesalers/distributors relates only to products that use fish and seafood harvested in the U.S. Virgin Islands. Any activity based on imported fish and seafood is not captured by these models.

When estimating the impacts of the processing and wholesale segments of the seafood industry, the models only address the impacts attributable to the value added by these businesses to the fish and seafood products that they purchase. For example, the impacts of seafood processors which purchase fish from harvesters exclude the value of the purchases from harvesters. In this way, the models avoid double counting the value of these inputs. In this example, the impacts of the purchased fish are included under the impacts of the harvesting sector.

The models disaggregate these impacts by gear types (e.g., seine net). These impacts by gear types are shown not only for harvesters, but also for the two segments of the seafood industry included in the model.

Any model represents an approximation of actual conditions and is limited by various uncertainties. The most important uncertainty in the present models is likely that associated with the costs and earnings of commercial fish harvesters and the seafood industry in the U.S. Virgin Islands. Costs and earnings for harvesters typically differ among gear types with their differing requirements for fuel, bait, and other inputs. There also tends to be some variation among processors given the requirements of different species and seafood products. Alternatively, there is relatively little variation among wholesalers. The uncertainty in the models arises from the relative lack of data on harvesters, processors, and wholesalers in the U.S. Virgin Islands.

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<sup>1</sup> As used here, the term fish refers to the entire range of finfish, shellfish, and other life (i.e., sea urchins, seaweed, kelp, and worms) from marine and freshwaters that are included in the landings data maintained by the National Marine Fisheries Service.

Another significant source of uncertainty is the availability of I/O data for the U.S. Virgin Islands. IMPLAN, the most common industry standard for this type of impact assessment, does not have a data set for this economy. Instead we have relied on the data set for the U.S. Virgin Islands and a set of multipliers for Puerto Rico, but modified to reflect the U.S. Virgin Islands. This modification, however, does introduce an unknown inaccuracy into the nature of econometric relationships in the U.S. Virgin Islands.

The Puerto Rico data, however, have been adjusted to reflect with considerable accuracy the relationship between revenues generated by commercial fishing and employment in the commercial fishing industry. These adjustments are based on U.S. Department of Labor employment data for the U.S. Virgin Islands and represent a significant improvement in the accuracy of the estimates of harvesting jobs.

The goal of these models is to generate what might be called first-order estimates of impacts associated with fisheries. As more and better data are available, the models can be modified and amended to reflect conditions in the U.S. Virgin Islands more accurately.

Another source of uncertainty is the data on product flow, the movement of fish and seafood products between and among the segments of the seafood industry that begins with harvesting and moves on to processors and wholesalers. These data are always difficult to collect and the models use estimates based on the product flow of the U.S. Despite these limitations, the models produce estimates of the economic impacts that are logical and reasonable.

This user's guide comprises an overview of the models' operations, a brief discussion of modifying the models, and background information. The guide's purposes are

- to orient the user to the basic ways of using the models,
- to provide information on how the models can be updated or used to estimate special cases, and
- to disclose the basic methods and sources of information used to create the models.

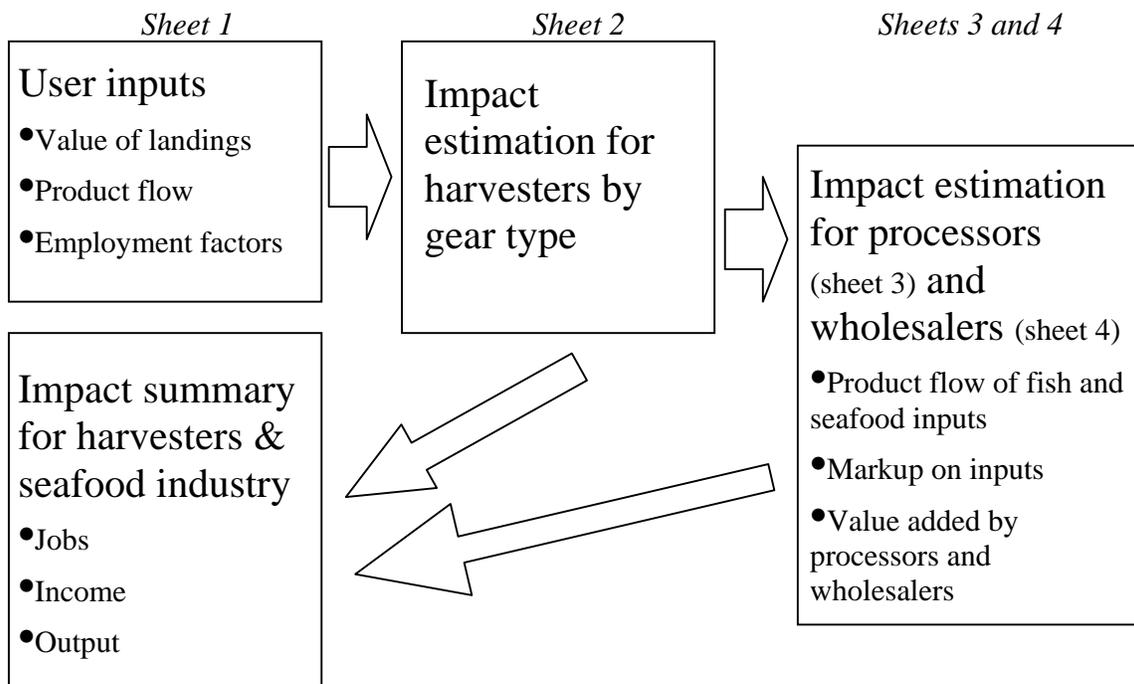
## Overview of Model Operations

The U.S. Virgin Islands I/O models can be used with a minimum of effort to generate estimates of the economic impacts of commercial fisheries and the related seafood industry. The following introduces the major operations of the models. More detailed information on these operations is provided in subsequent sections.

### Basic model structure

Created in Microsoft Excel, the models comprise a linked set of four worksheets. The general operation of the models is shown in Exhibit 1.

Exhibit 1: Overview of the U.S. Virgin Islands I/O models



The value of landings by gear types is entered by the user into the model. Estimated impacts are then calculated by gear type. Product flow to processors and wholesalers and their respective values added are estimated. Estimated impacts of this value-added activity are calculated and aggregated for processors and wholesalers. Impacts for harvesters, processors, and wholesalers are summarized and expressed in 2006 dollars, the most recent year for which landings values are available.

Each of the worksheets in the models addresses a distinct set of estimating issues as noted in Exhibit 2. These data are further described later in the user's guide (see Background Information).

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**Exhibit 2: Worksheets within the U.S. Virgin Islands I/O models**

| Model worksheets | Description   |
|------------------|---|
| 1. User Inputs   | <ul style="list-style-type: none"> <li>• The user enters the value of landings for specific gear types in the range B2:B13.</li> <li>• The model automatically generates all estimated impacts based on the value of landings for specific gear types.</li> <li>• Summaries of impacts for each gear type and for all gear types can be printed by clicking on the buttons in the range C2:C13. Each button is labeled with the relevant gear type.</li> <li>• All employment related data for gear types are located in the range A39:E69.</li> <li>• Product flow data are located in the range A72:D76.</li> <li>• Mark-up data are located in the range A78:D80.</li> <li>• I/O-related data for seafood processors and wholesalers are located the range A83:E95.</li> </ul> |
| 2. Harvesters    | <ul style="list-style-type: none"> <li>• The value of landings by gear type is allocated to each of the gear types encompassed by the model.</li> <li>• The value of landings is allocated among the expenses of gear types including labor costs and proprietors' income.</li> <li>• Impacts are estimated based on the value of landings and expenses of harvesters.</li> <li>• These estimates are assigned to gear type-specific tables in the User Inputs worksheet to facilitate their display and printing.</li> </ul>   |
| 3. Processors    | <ul style="list-style-type: none"> <li>• The value of landings is allocated by gear type to the processors segment, based on product flow data.</li> <li>• The value added to landings by processors is calculated and allocated among the expenses of processors.</li> <li>• Impacts are estimated based on the value added and expenses of processors.</li> <li>• These estimates are assigned to gear type-specific tables in the User Inputs worksheet to facilitate their display and printing.</li> </ul>   |
| 4. Wholesalers   | <ul style="list-style-type: none"> <li>• The value of landings and the value of seafood inputs (from processors) are allocated by gear type to wholesalers.</li> <li>• The value added to these inputs by wholesalers is calculated and allocated among the expenses of wholesalers.</li> <li>• Impacts are estimated based on the value added and expenses of wholesalers.</li> <li>• These estimates are assigned to gear type-specific tables in the User Inputs worksheet to facilitate their display and printing.</li> </ul>  |

**User inputs**

The models is designed to generate estimates from a single input—the value of landings. All subsequent calculations are based on these data.

While the models are primarily concerned with estimates of economic impacts for all landings, they can also be used to make estimates for one or several gear types/fisheries that are a subset of all landings. That is, the user can enter a real or hypothetical value for any gear type defined by the model. The estimated economic impacts of these landings will then be displayed in the User Input worksheet.

## **Seafood Industry**

In these models the seafood industry is defined as those businesses that process and distribute fish and seafood products. These are broadly grouped into two segments: processors and wholesalers/distributors. Processing can be as little as sizing and packing fish or as elaborate as preparing cooked products.

Cost and earnings data for these businesses are restricted to the value they add to the fish and seafood products that are inputs to their production activities. This avoids double counting the impacts of the value added by those inputs.

## **Product Flow**

For the purposes of this model, product flow refers to the sale of fish and seafood products by harvesters and processors. By understanding where these businesses sell their products, the full potential for economic impacts can be better understood. When fish or seafood products are sold to final consumers or exported, the opportunity for adding value and thereby creating new economic impacts ends. Alternatively, when fish or seafood products are sold to businesses that then add value, economic impacts are created.

The models estimate the total product flow for fish beginning with harvesting activities and ending with sales to wholesalers. There is a hierarchy in this estimation of product flow. Flow starts with harvesters who may sell to processors, wholesalers, or others. Processors may sell to wholesalers or others (e.g., grocers, restaurants, or directly to final consumers/exporters). In reality, the flow of products is more complicated with product moving between processors or from processors to wholesalers to processors and so on. Given the scarcity of data on even the simple hierarchy used in the model, no attempt was made to try to model a more complex, more realistic product flow. As is true with many areas, data on product flow in the U.S. Virgin Islands are particularly scarce. The models use product flow estimates based on all available data.

## **Model outputs**

The models generate estimates for three types of impacts—employment, income, and output. Each of these impacts is expressed as direct, indirect, and induced effects as well as the total of these effects. As noted previously, income and output impacts are expressed in 2006 dollars. Employment impacts are expressed in terms of a mix of full-time and part-time jobs.

Almost all commercial harvesting is characterized by a high degree of seasonal and part-time work. To provide a better understanding of the number of individuals who earn a living from commercial fishing activities, the models estimate the “unique count for labor.” This value represents the number of individuals engaged in commercial fishing as opposed to the number of commercial fishing jobs. On average, in the U.S. Virgin Islands, one individual is estimated to hold between approximately 1.25 and 1.5 commercial fishing jobs during a given year. Consequently, the estimated value of the unique count for labor is a fraction of the total number of commercial fishing jobs.

Estimated impacts are also disaggregated for harvesting and seafood industry activities. For harvesting, impacts are provided for each of the gear types defined by the model—eight for St. Croix and nine for St. Thomas and St. John. For the seafood industry, estimated impacts associated with processors and wholesalers are provided. As with harvesting, seafood industry impacts are provided for each relevant gear type.

### **Print macros**

Print macros allow the user to generate a hard copy of model outputs easily. Tables of summary impacts are generated by gear type as well as a summary table for all gear types. To facilitate the use of these macros, a set of buttons has been created. For each macro, there is a separate button, labeled with the relevant gear type (e.g., seine net, scuba) that will print the summary table for that gear type. These buttons are located in the range C2:C13 of the User Inputs worksheet.

### **Limitations and notes**

At the time the models were developed, the most relevant IMPLAN data available were for Puerto Rico. No IMPLAN data were available for the U.S. Virgin Islands. To the extent that the economy of the U.S. Virgin Islands is significantly different from that of Puerto Rico, the models fail to capture those distinctions. For example, if the seafood processing sector has different inputs or capacities than those estimated by the models, the models will improperly model those relationships. As noted above, these data have been adjusted with employment data specific to the U.S. Virgin Islands to estimate the job impacts in the harvesting sector with greater precision.

Cost-earnings data specific to each gear types do not exist. This introduces another uncertainty into the model’s estimates.

Product flow estimates are another source of uncertainty. In related work on fisheries in the U.S., product flow data have been found only in a few state-level studies and a study of the shrimp industry. Data can also be inferred from studies of the national seafood industry. Flow data specific to the U.S. Virgin Islands would almost certainly show different patterns of sales between and among harvesters and seafood establishments than the estimates used in the model. Based on product flow data for New York State (TechLaw 2001), it is also likely that more comprehensive data would demonstrate a pattern of product flow more complex than the models assume. This complexity could

include more sales between seafood industry establishments and more value added by these establishments. To the extent that the model's assumptions underestimate value added, the economic impacts of this value added are also underestimated.

## **Modifying and Updating the Models**

The default configuration of the models supports estimating the impacts of commercial landings for 2006 in their totality. With additional effort by the user, the models can estimate the impacts of any particular component or components of those landings or hypothetical values of landings.

### **Basic inputs**

The user need only provide landings data for the models to operate. The models' default status is to enter the total value of landings for 2006.

### **Variations on basic inputs**

One straightforward variation of the inputs is to consider the impacts associated with a single gear type. Similarly, a value of landings for a specific species can be entered using the gear type most relevant to that species.

### **Modifying product flow estimates**

Changes to data on product flow can be entered in the Product Flow range of the User Input worksheet. The range A72:D76 holds the data used by the models to allocate sales among harvesters and the seafood industry segments.

If these data are modified, care must be taken to account for all sales from harvesters and each seafood industry segment including those to export markets and final consumers. Because of the potential for creating circular logic in the model's calculation of impacts, any modifications to product flow for harvested fish and seafood must avoid allocating sales from downstream segments to upstream segments in the value-added chain.

A significant risk of any modification that overrides parts of the models that interact with other portions of the models is losing the model's default values and configurations. This potential problem can be avoided by not saving the changes made before exiting the model. Alternatively, the user could save different versions of the models with customized components.

## Background Data

Additional detail on the models is presented here. This section also includes a discussion of IMPLAN and its use in the methodology employed by the model.

### Product flow

Seafood industry economic impacts are determined in large part by estimating product flow. Flow data estimate where commercial harvesters and segments of the seafood industry sell their products. So long as these products remain in the chain of value-added activity within the U.S. Virgin Islands, they continue to create impacts in the economy. Whenever they are purchased by final consumers or are exported, new economic impacts are no longer generated.

Several sources of data on product flow of domestically harvested fish and seafood were reviewed. A study of the shrimp industry in the Southeastern U.S. addressed product flow of shrimp from harvesters to dealers to processors to final markets. (Keithly 1994) While this was a narrowly focused study, shrimp are the single most valuable species harvested commercially in the U.S., accounting for 17 percent of the total value of landings in 2001.

Other studies looked at a broad range of fish and seafood products from the perspective of individual states, including Virginia and New York. (A.T. Kearney 1997, TechLaw 2001) The state-level studies presented their own idiosyncrasies. In Virginia, a substantial share of harvested, processed, and distributed fish and seafood products is exported outside of the state. Most of these exports from Virginia, however, are sold within the U.S. New York's fish and seafood product flow is substantially influenced by Fulton Market, a mecca for fish and seafood products from many locations (including Virginia) that occupies a unique place in the national seafood industry structure. The State of Alaska has begun to develop a model of that state's commercial fishing and processing industry that includes information on product flow.

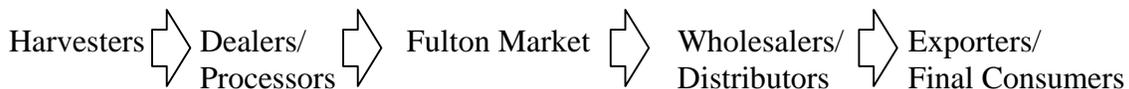
Another set of data was used to estimate flow related to domestically harvested fish and seafood processing. NMFS has surveyed seafood processors and has state-level data on that segment. These data were used to adjust flow from harvesters to processors.

While these sources of product-flow data do not directly address all issues related to fish and seafood in the U.S. Virgin Islands, they provide an overall picture of the movement of fish and seafood through the supply chain. In the absence of other data, they represent the best picture of product flow currently available. Exhibit 3 presents the estimated product flow from these sources.

### Exhibit 3: Product flow for fishing and seafood industries related to U.S. harvested fish and seafood

| Source of fish, seafood products                               | Destination of fish, seafood products (percentage distribution) |                          |                          |                          |         |                 |
|--|---|--------------------------|--------------------------|--------------------------|---------|-----------------|
|  | Processors  | Wholesalers/distributors | Restaurants/Food service | Groceries/retail markets | Exports | Final consumers |
| Harvesters: non-shrimp, non-bait, except as noted              | 40.0%   | 45.0%                    | 2.5%                     | 7.0%                     | 0.0%    | 5.5%            |
| Harvesters: shrimp, except as noted                            | 87.5%   | 12.5%                    | 0.0%                     | 0.0%                     | 0.0%    | 0.0%            |
| Harvesters: non-bait species in AL,MS                          | 90.0%   | 5.0%                     | 2.5%                     | 2.5%                     | 0.0%    | 0.0%            |
| Harvesters: non-bait species in AK                             | 90.0%   | 5.0%                     | 1.0%                     | 1.0%                     | 0.0%    | 3.0%            |
| Harvesters: non-bait species in CT, FL, HI, ME, NJ, NY, RI, SC | 20.0%   | 25.0%                    | 5.1%                     | 6.2%                     | 35.0%   | 8.7%            |
| Harvesters: non-bait species in US                             | 60.7%   | 27.8%                    | 2.5%                     | 4.0%                     | 5.0%    | 0.0%            |
| Harvesters: bait   | 0.0%  | 100.0%                   | 0.0%                     | 0.0%                     | 0.0%    | 0.0%            |
| Processors: non-shrimp, non-bait: except AK                    | 0.0%  | 51.7%                    | 17.7%                    | 23.0%                    | 0.0%    | 7.6%            |
| Processors: shrimp: except AK                                  | 0.0%  | 10.0%                    | 72.0%                    | 17.8%                    | 0.3%    | 0.0%            |
| Processors: AK   |   | 5.0%                     | 1.0%                     | 1.0%                     | 93.0%   | 0.0%            |
| Wholesalers/distributors: except AK                            |   |                          | 60.0%                    | 30.0%                    | 8.0%    | 2.0%            |
| Wholesalers/distributors: AK                                   |   |                          | 6.0%                     | 3.0%                     | 91.0%   | 0.0%            |

The TechLaw study of product flow in New York (2001) found that product flow was complex with harvesters and seafood establishments selling some portion of their output to virtually all seafood industry segments as well as exporters and final consumers. Such patterns of sales present challenges to modeling which are met by simplifying assumptions. The models assume a linear flow of product sales from upstream to downstream segments of the value-added chain. At any given point, a business establishment is assumed to sell its output to any downstream establishment. Segments of the value-added chain are arrayed from upstream to downstream as follows.



## Cost-earnings data for harvesters

In the course of this project, a significant effort was made to identify and collect available cost-earnings data for commercial harvesters. Formal sources are listed in the bibliography. Nearly all the costs and earnings data were obtained from a survey of commercial fishermen in the U.S. Virgin Islands (Agar et al., 2005).

These data were collected and standardized. The method of standardization was to match the types of expenditures reported in these sources with the categories of expenditures that can be generated by IMPLAN (see Exhibit 4). While IMPLAN data used for the U.S. Virgin Islands are not as refined as they are for the U.S., over three-quarters of harvesters' expenditures are attributed to proprietors' income, labor, fuel and oil which can be reasonably addressed by the IMPLAN data set.

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### Exhibit 4: Typical categories of harvester expenditures

- Purchases of goods
  - Fishing gear
  - Miscellaneous hardware & supplies
  - Electronics
- Repair & maintenance
  - Fishing gear, nets
  - Vessel & engine
  - Electronics
- Trip expenses
  - Groceries, food, & supplies
  - Fuel & lubricants
  - Ice
  - Bait
- Fixed and general expenses
  - Moorage
  - Dues, fees
  - Licenses, permits
  - Accounting
  - Insurance
  - Bank fees and services
  - Vehicle costs
  - Capital costs, boats
  - Other expenses
  - Taxes
- Income and profit
  - Crew & captain shares, other income
  - Profit

By accounting for all revenues associated with costs and earnings for harvesters, it was possible to associate the value of landings (i.e. revenues for harvesters) with a set of expenditures. These expenditures are used to generate estimated economic impacts.

The review of cost-earnings data and its conversion to a standardized format involved a series of steps and judgments. The following notes address the judgments made in this process.

1. Costs and earnings are specific to gear types.
2. Cost-earnings data have been converted to a percentage distribution of costs and income, including profit.
3. In the absence of better data, all capital expenses are assigned to transportation equipment. This may overestimate the expenditures of fishing monies on vessels and motor vehicles and underestimate the expenditures for other capital costs.
4. The IMPLAN data set includes an estimate of the local economy's ability to supply the demand for a given good or service. For example, the supply of fuel is dependent in large part on refinery capacity. Few regions have enough refinery capacity to meet all local demand. These values, called the regional purchase coefficients (RPCs), have been adjusted for certain sectors to reflect likely conditions for the commercial fishing and seafood sectors. For example, the IMPLAN model assumes that about 78 percent of the demand for fishing products (i.e. bait required by many gear types) is met locally. For the model, it is assumed that all demand for bait by the commercial fishing operations is met locally.

### **Cost-earnings data for seafood industry**

Some of the sources that were used to develop product flow also included information on costs and earnings for seafood industry establishments. These data and data from other sources were standardized using IMPLAN expenditure categories. Typical expenditure categories for processors and wholesalers/distributors are shown in Exhibit 5.

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#### Exhibit 5: Typical categories of seafood industry expenditures

- Supplies/packaging
- Other supplies
- Breeding
- Ingredients
- Transportation
- Real estate
- Utilities, telephone
- Administration
- Overhead, miscellaneous
- Insurance
- Accounting
- Maintenance and repairs
- Bank fees and services
- Capital costs
- Ads, promotion
- Taxes/employment taxes
- Wages & profits

It is important to emphasize that these expenditures do not include the cost for fish or seafood products purchased by the seafood industry as inputs into their value-added activities. The economic impacts of these inputs have been estimated as a part of the activities of harvesters or processors that are providing these inputs. By focusing the estimation of economic impacts on the value added by the seafood industry, the analysis avoids double counting of impacts.

The estimation of value added to the fish or seafood products purchased by seafood industry establishments is based on data from Alaska's survey of seafood processors and from value added statistics published in *Fisheries of the United States* (2006). For processors this figure is 129 percent; for wholesalers/distributors, the figure is 63 percent.

### **IMPLAN and general methodology for estimating impacts**

IMPLAN (IMpact analysis for PLANning) is a system for conducting economic analyses based on national input-output (I/O) structural matrices. IMPLAN was originally developed by the U.S. Forest Service and has gained wide acceptance in a variety of impact assessment applications. In addition to the Forest Service, users of IMPLAN have included the U.S. Army Corps of Engineers, the National Park Service, the Soil Conservation Service, the Federal Emergency Management Agency, the Bureau of Land Management, universities, and numerous state and regional planning agencies.

The basic IMPLAN model performs an I/O analysis for the U.S. Virgin Islands in terms of as many as 94 economic sectors, roughly correlated to NAIC codes. In addition, IMPLAN allows the analyst to add custom sectors for a particular application. Impacts are specified in terms of output, income, and employment.

Multipliers and other variables used in the analysis were generated using IMPLAN's software and a separate IMPLAN data file for Puerto Rico. Multipliers for the year 1997 economy are available as a report from the basic model of the Puerto Rican economy created by IMPLAN software. Margins and RPCs are available in the "Edit" portion of the basic model created by IMPLAN software. As noted earlier, current employment data for the U.S. Virgin Islands were used to create the relationship between harvesting revenues (i.e. value of landings) and harvesting employment.

The I/O methodology employed here measures economic impacts in terms of business sales (referred to as "output" in I/O terminology), income, and employment. These impact measures are defined as follows:

- Output is the gross sales by businesses within the local economy.
- Income includes personal income (wages and salaries) and proprietors' income (income from self-employment).
- Employment is specified in terms of full-time and part-time jobs. There is significant part-time and seasonal employment in commercial fishing and many other industries.

Multipliers are presented for direct, indirect, induced and total impacts. Multipliers express the impacts resulting from demands for goods or services associated with a particular activity such as commercial fishing. Types of impacts are defined as follows:

- Direct effects express the economic impacts (for output, income or employment) in the sector in which the expenditure was initially made. For example, the direct income multiplier for the wholesale trade sector would show the total income generated among wholesale employees and proprietors by demand for services from the wholesale trade sector.
- Indirect effects measure the economic impacts in the specific sectors providing goods and services to the directly affected sector. For directly affected wholesalers, indirect effects would include the purchases of products from manufacturers and purchases of accounting services. These indirect impacts extend throughout the economy as each supplier purchases from other suppliers in turn. For example, the accounting firms would need to purchase office supplies and business equipment. Thus, the indirect output multiplier would represent the total output generated in the various supplier sectors resulting from the initial demand for goods or services from the direct sector.
- Induced effects are the economic activity generated by personal consumption expenditures by employees in the directly and indirectly affected sectors, as wholesalers, accountants, and other directly and indirectly affected employees spend their paychecks. These household purchases have additional “indirect” and “induced” effects as well, all of which are defined as induced effects.
- Total effects are the sum of the direct, indirect and induced economic impacts. Total effects quantify the total impact for output, income or employment throughout the economy created by demand for goods and services by the direct sector.

The multipliers express the economic impacts which occur within the U.S. Virgin Islands. The multipliers do not account for economic impacts taking place outside of the study area (i.e. outside the U.S. Virgin Islands).

As noted above, a combination of sources has been used to estimate budgets and expenditures for commercial fishers and the seafood industry. These estimates of expenditures serve as the base for estimating economic impacts of the industries’ activities.

Given these estimated expenditure patterns, I/O multipliers were developed by economic sector for the U.S. Virgin Islands. These multipliers express the economic impacts generated as a function of the amount of these expenditures. For output (sales), income, and employment, impact ratios were developed for direct, indirect, induced and total multipliers.

In estimating the economic impacts of specific expenditures, the first step is to determine whether the expenditures occurred in the study area. For this model, a simplifying assumption is made that all expenditures occur in the U.S. Virgin Islands.

In estimating the impacts of expenditures on goods, IMPLAN requires the disaggregation of expenditures into value-added shares attributed to manufacturing and wholesale/retail activities, using allocations (termed margins) generated by IMPLAN. Because the IMPLAN data do not distinguish between wholesale and retail sectors and many commercial harvesters and seafood businesses make purchases from wholesalers, the models may understate the importance of production and overstate the importance of retail.

A substantial portion (often a majority) of the value of any good is created by the manufacturing of the item. The economic impacts associated with expenditures on goods will then largely occur where those items are manufactured, often different than the location of the purchase. Given the increasingly global nature of manufacturing, this is true even when the scope of the impact analysis is the U.S. For the purchase of fuel, the models estimate that 66 percent of the demand will be met by local manufacturers (i.e. refineries). Thus, a purchase of fuel will create economic impacts in the U.S. Virgin Islands, but will also generate impacts elsewhere (e.g., Mexican or Canadian refineries).

The provision of services tends to be much more local. For almost all services, it is assumed that establishments located within the region being analyzed can meet the all demand for required services.

The estimation of the ability of the economic region being analyzed to meet regional demands for goods and services is measured by regional purchase coefficients (RPC). RPCs are generated by IMPLAN and are specific to economic regions. Generally, regions with larger and more comprehensive economies are more able to meet demand for goods and services and have higher values for their RPCs. Thus, California with its large and complex economy would generally capture more of the total potential impacts of commercial fishing than would a smaller state like Rhode Island or an area like the U.S. Virgin Islands with fewer opportunities to meet the demands initially created by commercial fishing.

The I/O methodology converts expenditures to economic impacts with multipliers. These multipliers were developed using IMPLAN software and the Puerto Rico data set. The multipliers for economic sectors corresponding to particular types of expenditures made by commercial fishing and seafood industry establishments were used to estimate economic impacts. For example, impacts of purchases of diesel, gasoline and other fuels and lubricants were estimated using the IMPLAN multipliers for two sectors: petroleum refining and wholesale/retail businesses. These multipliers address output, income, and employment impacts. Again, harvesting employment impacts are adjusted to reflect current U.S. Virgin Island employment patterns.

Custom multipliers were developed for two types of expenditures that do not directly correspond to a specific sector in the IMPLAN multiplier system. These consisted of expenditures for grocery or food expenditures and for wages. Grocery expenditures are developed using a standard “basket” of foodstuffs and other grocery goods purchased by

consumers. Like all other goods, part of the value of grocery purchases is assigned to the wholesale/retail sector.

Spending of wages is similar to groceries in that it represents a mix of purchases made by typical households. These include food, shelter, transportation, and other goods and services consumed by households. For goods, part of the value is assigned to wholesale/retail activities. Unlike all other expenditures addressed by the model, a percentage of wages is assumed to be saved, devoted to taxes, or otherwise not spent in the economy. For the model, 75 percent of wages is assumed to be personal consumption spending in the local economy.

For both grocery expenditures and wages, custom sectors were created using data available from IMPLAN. IMPLAN generates a “Household Commodity Demand” report, based in turn on estimates by the U.S. Bureau of Economic Analysis of personal consumption expenditures. Expenditures related to food and groceries were used to estimate groceries purchased by fishing operations. The entire set of expenditures was used to estimate the induced effects of wages.

These expenditure files were used to create weighted averages for multipliers, RPCs, margins, and other components of the estimating algorithms. The weighted averages, based on the expenditures of all Puerto Rican households, were then used to estimate impacts from the expenditures of commercial fishing and seafood industry wage earners and proprietors.

Finally, overall models were developed which integrate the above data in EXCEL spreadsheets. These models allow the user to input the domestic landings data manually to produce impact estimates.

The models also allow for modifications to structural parameters such as the RPCs, distribution of cost and earnings/expenditures, and other economic variables. These modifications may be made to the model, but also require some caution on the part of the user as they tend to override the default configuration of the models and diminish the model’s ability to make impact estimates with a minimum of user inputs and effort.

The following summarizes the key aspects of the I/O analysis.

- The IMPLAN economic analysis system served as the starting point for the I/O analysis and directly generated most of the variables used in the analysis.
- Sets of multipliers were developed for the U.S. Virgin Islands.
- Harvesting sector employment multipliers were adjusted using current U.S. Virgin Islands employment data.
- Custom multipliers were developed for critical sectors not effectively represented by the standard IMPLAN model.

- For each expenditure, a Regional Purchase Coefficient was applied to estimate the portion of demand which could be fulfilled by local businesses.
- Appropriate margins were applied to the purchases of goods where there is activity in the wholesale/retail sector as well as the manufacturing sector.
- These variables were used to evaluate representative expenditures for commercial fishing and seafood industry activities resulting from the harvesting of fish in U.S. Virgin Islands waters and subsequent processing and distribution of fish and seafood products.

### **Opportunities to improve the U.S. Virgin Islands model**

Any model is a tool for creating estimates. Necessarily, elements of uncertainty are introduced into models. Not surprisingly for models that cover this many distinct activities, there are opportunities to improve the current models and reduce their uncertainties.

Better cost-earnings data on harvesters may be the best opportunity for improvement. No data are available for several gear types.

In addition, better information on the flow of fish and seafood products within the U.S. Virgin Islands would improve understanding of the economic impacts of the commercial fishing and seafood industries. Current flow data is available only for a few states and for shrimp.

The absence of better data has led to some simplifying assumptions about product flow. For example, the models assume that processors receive inputs only from harvesters. Better data could support a more complex and comprehensive understanding of the movement of food and seafood products in the seafood industry.

The absence of better product flow data likely results in an underestimation of the economic impacts of fish and seafood products. Estimates of product flow in New York State (TechLaw 2001) indicate that product flow is quite complicated with seafood products often moving among several processing or wholesale level seafood industry establishments before moving to the retail level, to exporters, or to final consumers. These models make a number of simplifying assumptions that may well underestimate the number of processing or distribution establishments that handle these products. Consequently, to the extent that the models underestimate the number of processing or distribution steps taken, they also underestimate the value added by these establishments and the overall economic impact of the seafood industry.

## **Economic Impacts of U.S. Virgin Island Fisheries**

In comparison to many U.S. fisheries, the fisheries of the U.S. Virgin Islands are relatively small in terms of total landed value, number of vessels, and number of participants. In 2006, the total landed value was approximately \$12.2 million. The St. Croix fisheries consist of approximately eight different (based on gear type) fisheries, and the fisheries of St. John and St. Thomas consist of approximately seven different gear types. The major gear types for the St. Croix fisheries are scuba and line fishing, while the major gear type for the St. Thomas/St. John fisheries is the trap.

As previously indicated, the input/output models are limited relative to upper market levels (e.g., wholesaling and processing). In addition, the models were constructed to report or estimate unique labor numbers along with total labor numbers (e.g., employment generated by gear type 1 is 50 and employment generated by gear type 2 is 100; in this case the numbers are not unique and may involve double counting because an individual can work in more than one fishery). The models thus provide estimates of employment relative to unique labor participation and total labor participation involving more than one gear type (e.g., the entire St. John/St. Thomas fishery generated employment for 224 unique individuals, but when other fisheries are considered, employment was generated for 274 jobs, which includes labor participation in other fisheries).

In terms of total economic impacts, the commercial fisheries of St. Croix generated \$45.3 million in total sales or output by harvesting, processing, and wholesaling activities (Exhibit 6). Total income generated was \$18.6 million, and total employment generated equaled 992 individuals. In comparison, the St. Thomas/St. John fisheries generated \$23.4 million in total sales, \$8.6 million in income, and 531 jobs in harvesting, processing, and wholesaling (Exhibit 7). The harvesting sector of the St. Croix fisheries generated \$21.8 million in sales, \$10.2 million in income, and 623 jobs. The harvesting sector of the St. Thomas/St. John fisheries generated \$11.1 million in sales or output, \$4.1 million in income, and 342 jobs.

Exhibit 6. Economic Impacts Generated by St. Croix Fisheries, 2006

| Summary of All Impacts for All Gear Types       |        |          |         |        |
|---|--------|----------|---------|--------|
| Industry Sector                                 | Direct | Indirect | Induced | Total  |
| <b>Harvesters</b>                               |        |          |         |        |
| Unique count for labor (full- & part-time jobs) | 319    |          |         |        |
| Employment impacts (full- & part-time jobs)     | 473    | 25       | 125     | 623    |
| Income Impacts (000 of dollars)                 | 5,871  | 737      | 3,556   | 10,165 |
| Output Impacts (000 of dollars)                 | 8,033  | 2,703    | 11,053  | 21,789 |
| <b>Primary processors</b>                       |        |          |         |        |
| Employment impacts (full- & part-time jobs)     | 130    | 30       | 46      | 205    |
| Income Impacts (000 of dollars)                 | 1,880  | 985      | 1,300   | 4,165  |
| Output Impacts (000 of dollars)                 | 4,141  | 2,764    | 4,039   | 10,944 |
| <b>Wholesalers/distributors</b>                 |        |          |         |        |
| Employment impacts (full- & part-time jobs)     | 87     | 33       | 43      | 164    |
| Income Impacts (000 of dollars)                 | 1,710  | 1,313    | 1,272   | 4,295  |
| Output Impacts (000 of dollars)                 | 4,572  | 4,038    | 3,952   | 12,562 |
| <b>Harvesters + Processors + Wholesalers</b>    |        |          |         |        |
| Employment impacts (full- & part-time jobs)     | 690    | 88       | 214     | 992    |
| Income Impacts (000 of dollars)                 | 9,461  | 3,035    | 6,128   | 18,624 |
| Output Impacts (000 of dollars)                 | 16,746 | 9,505    | 19,044  | 45,295 |

Exhibit 7. Economic Impacts of St. Thomas/St. John Fisheries, 2006

| Summary of All Impacts for All Gear Types       |        |          |         |        |
|---|--------|----------|---------|--------|
| Industry Sector                                 | Direct | Indirect | Induced | Total  |
| <b>Harvesters</b>                               |        |          |         |        |
| Unique count for labor (full- & part-time jobs) | 224    |          |         |        |
| Employment impacts (full- & part-time jobs)     | 274    | 22       | 46      | 342    |
| Income Impacts (000 of dollars)                 | 1,934  | 891      | 1,310   | 4,135  |
| Output Impacts (000 of dollars)                 | 4,219  | 2,796    | 4,072   | 11,088 |
| <b>Primary processors</b>                       |        |          |         |        |
| Employment impacts (full- & part-time jobs)     | 68     | 16       | 24      | 108    |
| Income Impacts (000 of dollars)                 | 987    | 517      | 683     | 2,187  |
| Output Impacts (000 of dollars)                 | 2,175  | 1,452    | 2,121   | 5,748  |
| <b>Wholesalers/distributors</b>                 |        |          |         |        |
| Employment impacts (full- & part-time jobs)     | 46     | 15       | 20      | 81     |
| Income Impacts (000 of dollars)                 | 898    | 689      | 668     | 2,256  |
| Output Impacts (000 of dollars)                 | 2,401  | 2,121    | 2,076   | 6,598  |
| <b>Harvesters + Processors + Wholesalers</b>    |        |          |         |        |
| Employment impacts (full- & part-time jobs)     | 388    | 53       | 90      | 531    |
| Income Impacts (000 of dollars)                 | 3,819  | 2,098    | 2,661   | 8,577  |
| Output Impacts (000 of dollars)                 | 8,795  | 6,369    | 8,269   | 23,433 |

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